

CYNGOR SIR POWYS COUNTY COUNCIL.

**CABINET EXECUTIVE
Tuesday, 16th June 2020**

**REPORT AUTHOR: County Councillor Graham Breeze
Portfolio Holder for Corporate Governance and
Engagement**

REPORT TITLE: Strategic Risk Register Report Quarter 4 2019/2020

REPORT FOR: Decision

1. Purpose

1.1 The purpose of this report is to set out the council's latest position on managing its key risks, contained in the Strategic Risk Register. It also outlines the arrangements introduced by the Council towards the end of quarter 4, for managing the key risks relating to the Covid-19 pandemic.

2. Background

2.1 Our Strategic Risk Register is key to safeguarding the organisation and building resilience into our services. At a time when the Council is facing unprecedented challenges, the effective management of risk is needed more than ever. A risk-managed approach to decision making will help us to achieve the well-being objectives in Vision 2025, deliver services more efficiently and using innovative and cost-effective means, and help the Council manage its Covid-19 response.

3. Advice

3.1 To ensure a risk managed approach to decision making and good governance of the Council, it is proposed that Cabinet:

- Review progress to mitigate strategic risks
- Note the new strategic risk escalated by EMT on 3rd March 2020.
- Note the new Covid-19 risk register introduced by Silver Command on 24th March 2020.

Review of progress to mitigate Strategic Risks

3.2 As at the end of quarter 4 2019-2020, there are 13 risks on the strategic risk register. Following the decision made by Silver Command to proceed with risk monitoring (where work priorities allow), all strategic risk owners have provided a short summary of progress since quarter 3, to give assurance that mitigating actions are being actioned and monitored.

3.3 Please see appendix A for full details of the 13 strategic risks, and progress against the mitigating actions identified to control them.

3.4 Please see appendix B to view a heat map which presents the results of the quarter 4 risk assessment process visually. It highlights that two out of the thirteen risks are placed within the 'major' impact category with a probability of almost certain, one is placed within the 'major' impact category with a probability of likely and one with 'catastrophic' impact.

Escalation of risks to the Strategic Risk Register

3.5 During quarter 4, the following risk was identified and escalated to the Strategic Risk Register for monitoring by EMT.

- **The impact to Powys residents, services and Council staff as a result of a COVID-19 (Coronavirus) epidemic**

Mitigating actions:

1. Update Business Continuity Plans (at Service and Corporate Level).
2. Establishment of an Internal Silver Command.
3. Powys County Council Representation on Powys Teaching Health Board Gold and Silver Command.
4. Liaison with all Local Resilience Forum (LRF) Partners.
5. PCC Liaison with Welsh Government and Public Health Wales.
6. Communication and engagement with schools.
7. Communications to residents, staff and members.

	Inherent Risk	Residual Risk
Risk Probability:	Almost Certain	Almost Certain
Risk Impact:	Catastrophic	Major
Risk Profile:	Severe	Severe

To note the new Covid-19 risk register

3.6 In order to effectively identify and manage risks relating specifically to the Covid-19 pandemic, a separate risk register was created to provide clarity and oversight for Gold and Silver Command. All services were asked to identify risks for their area and score inherent and residual impact using a new Matrix developed specifically for assessing Covid-19 related risks. Currently there are 62 risks recorded, four of the 62 risks are placed within the 'major' impact category with a probability of likely, and another two are placed within the 'catastrophic' impact category with a probability of likely. The register is monitored by Gold and Silver Command on a weekly basis.

4. Resource Implications

4.1 Finance Business Partner comment - The Strategic Risk Register outlines the key risks to the Council's activities, as well as risk to delivery of objectives contained within the Corporate Improvement Plan. There are no direct financial implications

from the report although these may arise as new risks are identified on an on-going basis.

The Head of Finance (Section 151 Officer) notes the comment above, financial implications are identified through the relevant service and are considered through the financial management processes in line with the authorities' financial regulations.

5. Legal implications

5.1 Comment sought from Monitoring Officer.

6. Data Protection

6.1 N/A

7. Comment from local member(s)

7.1 N/A

8. Integrated Impact Assessment

8.1 N/A. The Service Risk Register is not setting out any changes or proposals to service delivery.

9. Recommendation

It is recommended that:

- **Cabinet notes the current Strategic Risk Register and is satisfied with progress against mitigating actions for quarter 4**
- **Cabinet notes the following risk that has been escalated to the Strategic Risk Register:**
 1. **The impact to Powys residents, services and Council staff as a result of a COVID-19 (Coronavirus) epidemic**

The recommendations above will ensure:

- **Appropriate understanding and management of strategic risks which could prevent us from achieving our objectives**
- **A risk managed approach to decision making and good governance of the Council**
- **The risk related to Powys residents, services and Council staff as a result of a COVID-19 (Coronavirus) epidemic is monitored and reviewed regularly.**

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CABINET REPORT NEW TEMPLATE VERSION 2